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Request for proposals

**Service required for Market experts to support RTOs on
Technology Transfer Process – TECHBRIDGE Programme**

EIT Food – Making Food Innovation Happen

Knowledge & Innovation Center on Food,
part of the European Institute of Innovation and Technology (EIT)

<http://www.eitfood.eu>

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1. Overview of EIT Food

EIT Food is Europe's leading food innovation initiative, working to make the food system more sustainable, healthy and trusted.

The initiative is made up of a consortium of key industry players, startups, research centres and universities from across Europe. It is one of eight Innovation Communities established by the European Institute for Innovation & Technology (EIT), an independent EU body set up in 2008 to drive innovation and entrepreneurship across Europe.

EIT Food aims to collaborate closely with consumers to develop new knowledge and technology-based products and services that will ultimately deliver a healthier and more sustainable lifestyle for all European citizens.

For more information about our company please visit the following website: www.eitfood.eu

2. Scope of work

TechBridge programme is an innovative supporting initiative developed by EIT Food to facilitate the technology transfer process between Research and Technology Organisations (RTOs) and the industry. The primary goal of the programme is to accelerate the commercialization of research-driven innovations by addressing the gap between technological advancements made by RTOs and the specific needs of the industry within the agri-food sector.

TechBridge is designed to enable RTOs with promising technologies at Technology Readiness Level (TRL) 6 or higher to refine their innovations, ensuring they are market-ready and tailored to the demands of industry stakeholders. The programme achieves this by offering expert guidance, with a focus on market orientation and technological advancement.

The key general objectives of the TechBridge programme include:

- **Enhancing Market-Driven Innovation:** TechBridge aims to align cutting-edge technologies developed by RTOs with real-world market needs, particularly those of the food industry. The programme focuses on ensuring that these technologies are adapted and refined to meet specific industry demands, increasing their commercial viability.
- **Supporting Technology Readiness:** The programme provides free of charge expert market guidance, to help RTOs elevate their technologies from TRL 6 or higher towards full market readiness, facilitating the transition from research to commercialization.
- **Paving the way for collaborations between RTOs and industry:** TechBridge aims to strengthen the potential of collaboration of the RTOs in face of the industry, enabling the RTOs to work on solutions that will address key challenges in the agri-food sector.

TechBridge programme focuses on equipping RTOs with the market knowledge and insights necessary to position their technologies in the most suitable market niches. This phase is essential for ensuring that the innovations being developed are not only technologically sound but also commercially viable.

This request for proposals is for Market Experts that will be supporting RTOs from the EIT Food ecosystem as follows:

- **Duration:** 6 months (~300 hours).
- **Objective:** To provide RTOs with a thorough understanding of the market landscape, including trends, customer needs, and competitive analysis. This allows RTOs to tailor their technologies to meet the specific demands of the agri-food sector.
- **Support Provided:** Experts will offer personalized guidance and analysis, helping RTOs identifying viable market opportunities. The estimated value of this service will be quantified as a maximum of 45.000€. Market Experts can be selected for the delivery of several services.
- **Deliverables:** At the end of the process market experts will submit a comprehensive market analysis report that identifies the most promising market segments for the RTO technology and outlines the conclusions drawn from interactions with the market expert and the industry. **At this phase and if ready** a detailed technical documentation will be developed that will facilitate the technology transfer process and detects need for further development. This documentation should demonstrate when the technology will be ready for adoption by the industry and could meet their operational requirements.
 - ✓ **Techbridge D1** – Market Analysis – Month 6 of service support
 - ✓ **Techbridge D2** – Technology transfer Report (if applicable) – Month 6 of service support
- **Success Sharing Mechanism:** In the event of a Technology transfer agreement between the RTO and a food company, EIT Food will charge a fee of an agreed % to the RTO obtaining revenue. In case the technology is not transferred and need more development it will be recommended to apply to other funding programmes from EIT Food such as the Impact Funding Framework.

All details, conditions and evaluation process are included in Annex I – Guidance Document

3. Proposal Process

3.1. Participation

Participation in this proposal procedure is open. This document will be published on our website from the publication date to the deadline date.

EIT Food IVZW is under no obligation to offer a minimum value of services to any tenderer.

3.2. Submission of proposal

	Date
Sending out RFP invitations to the potential suppliers	17 th March 2025
Deadline for requesting clarification from EIT Food	21 st March 2025
Deadline for submitting proposals	4 th April 2025

Intended date of notification of award	16 th April 2025 – 1 st May 2025
Intended date of contract signature	15 th May 2025

Proposals must be emailed in **English** to the following address to:

Contact name: for the attention of Partnership Team

E-mail: partnershipsouth@eitfood.eu

All proposals submitted shall include:

1. **The technical response to the service requested in point 2** (maximum 5 pages):
 - Description of expertise and resources from the tenderer. Please specify if you would be able to provide service to 1 or more RTOs/service recipients.
 - Description of the team (if applicable)
 - Methodology and planning for support services and deliverables
 - Any other relevant information
2. **The financial offer (the price for the services.)** The Financial offer shall be expressed in Euros, VAT shall be indicated separately. Please be aware that the service has been estimated to last a maximum of 6 months (~ 300 hours) for a value up to 45.000€ per entity supported.

Responses should be concise and clear. The tenderer's proposal will be incorporated into any contract that results from this procedure. Tenderers are, therefore, cautioned not to make claims or statements that they are not prepared to commit to contractually. Subsequent modifications and counter-proposals, if applicable, shall also become an integral part of any resulting contract.

The tenderer confirms that the individual submitting the natural or legal entity's proposal is duly authorized to bind its entity to the proposal as submitted. The tenderer also confirms that it has read the instructions to tenderers and has the experience, skills and resources to perform, according to conditions set forth in this proposal and the tenderers' proposal.

3.3. Validity of the proposals

Tenderers are bound by their proposals for 90 days after the deadline for submitting proposals or until they have been notified of non-award.

The selected winners must maintain its proposal for a further 60 days to close the contract.

Proposals not following the instructions of this Request for Proposal can be rejected by EIT Food.

3.4. Requests for additional information or clarification

In case the tenderers require additional information or clarifications, these should be addressed to the person indicated below. All communication between EIT Food and tenderers is only possible in writing, all requests will be done and answered by e-mail only. All questions should be sent prior to deadline for requesting clarification as specified in Section 3.1. In case of complex or high value procurements, EIT Food may arrange a clarification session of which it will inform all tenderers.

Contact name: for the attention of Partnership Team

E-mail: partnershipsouth@eitfood.eu

EIT Food has no obligation to provide clarification.

3.5. Costs for preparing proposals

No costs incurred by the tenderer in preparing and submitting the proposal are reimbursable. All such costs must be borne by the tenderer.

3.6. Clarification related to the submitted proposals

After submission of the proposals, they shall be checked if they satisfy all the formal requirements set out in the proposal dossier. Where information or documentation submitted by the tenderers are or appears to be incomplete or erroneous or where specific documents are missing, EIT Food may request the tenderer concerned to submit, supplement, clarify or complete the relevant information or documentation within an appropriate time limit. All communication between EIT Food and tenderers is only possible in writing, all requests will be done and answered by e-mail only.

3.7. Negotiation about the submitted proposal

After checking the administrative compliance of the tenderers, EIT Food reserves the right to negotiate the contract terms with the tenderers. In this negotiation EIT Food may ask all tenderers to adjust the proposal or specific sections of the proposal within an appropriate time limit. In case of negotiation, EIT Food shall provide further information about the proceedings and timing.

3.8. Evaluation of proposals

The quality of each proposal will be evaluated in accordance with the below mentioned award criteria. The award criteria will be examined in accordance with the requested service indicated in Section 2 of the document.

Award criteria:

1. Experience and competences of the members of the proposed project team with the topic (maximum: 20 points)
2. Methodology approach of project and proposed project implementation (maximum: 20 points)
3. Other criteria: experience in the agrifood sector, relation and capability to connect and engage with the food industry, others (maximum: 20 points)

Total technical score: 60 points maximum

4. Price or total cost: lowest offered expert unit price shall receive the highest score; the score for other offers shall be calculated in relation to that in linear equation (maximum: 40 points)

Total financial score: 40 points maximum

Total maximum score: 100 points

The results of the award procedure will be communicated in writing (via e-mail) to the successful and unsuccessful tenderers.

3.9. Appeals/complaints

Tenderers believing that they have been harmed by an error or irregularity during the award process may file a complaint. Appeals should be addressed to EIT Food. The tenderers have **5** calendar days to file their complaints from the dispatch of the award notification e-mail

3.10. Signature of contract

Please refer to Annex 1 for the template contract that shall apply to this procedure. Any changes desired by the tenderer in the provisions contained in the body of this Service Agreement must be communicated to EIT Food as part of the proposal of such tenderer. Any such changes will be considered as part of the evaluation of the proposal of each tenderer

Within 5 days (usually 5 days but you may extend this period if required) of receipt of the contract from EIT Food, the winning tenderer shall sign and date the contract and return it to EIT Food. Upon receipt, EIT Food shall countersign and return one signed copy of the contract to the winning tenderer.

3.11. Cancellation of the proposal procedure

In the event of cancellation of the procurement procedure, EIT Food will notify tenderers of the cancellation. In no event shall EIT Food be liable for any damages whatsoever including, without limitation, damages for loss of profits, in any way connected with the cancellation of a proposal procedure, even if EIT Food has been advised of the possibility of damages.

3.12. Ethics clauses / Corruptive practices

EIT Food reserves the right to suspend or cancel the procedure, where the award procedure proves to have been subject to substantial errors, irregularities or fraud. If substantial errors, irregularities or fraud are discovered after the award of the Contract, EIT Food may refrain from concluding the Contract.

The supplier shall take all measures to prevent any situation where the impartial and objective implementation of the contract is compromised for reasons involving economic interest, political or national affinity, family or emotional ties or any other shared interest ('conflict of interests'). The supplier should immediately inform EIT Food if there is any change in the above circumstances at any stage during the implementation of the tasks.

3.13. Annexes

Annex I: Detailed Terms of Reference / Specification for the required services – Guidance Document
Annex II: Contract Template. The Contract Template is provided for information purposes only and might be subject to considerable modifications.
Annex III: Declaration of Honour

3.14. ANNEX I - Detailed Terms of Reference /
Specification for the required services – Guidance
Document



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TechBridge: Advancing Innovation from Research and Technology Organisations (RTOs) to Market

Guidance Document

EIT Food

10 February 2025

Version 1

<http://www.eitfood.eu>

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1. Introduction

The European Institute of Innovation and Technology (EIT) was established to enhance Europe's ability to innovate by integrating education, research, and business sectors. Through its Knowledge and Innovation Communities (KICs), the EIT fosters collaboration across disciplines and borders to address some of the most pressing societal challenges, ranging from climate change to sustainable energy, food security, and health.

As one of the EIT's designated Knowledge and Innovation Communities, EIT Food is dedicated to transforming the agri-food sector, making it more sustainable, resilient, and inclusive. To achieve this, EIT Food is guided by three strategic Missions, which collectively shape its actions and initiatives:

Healthier Lives Through Food: EIT Food aims to create food systems that support healthy and sustainable lifestyles. This mission focuses on promoting innovations that improve the nutritional quality of food, address non-communicable diseases (NCDs), and enhance the wellbeing of consumers. By supporting healthier food options and driving consumer education, EIT Food contributes to both public health and a more resilient food system.

A Net Zero Food System: This mission focuses on creating a food system that significantly reduces its environmental footprint, contributing to climate change mitigation. Through innovation, EIT Food aims to reduce food waste, lower greenhouse gas emissions, and promote regenerative agricultural practices. Technologies that enhance resource efficiency and sustainability in food production, processing, and distribution are prioritized to help achieve net-zero emissions by 2050.

A Fully Transparent, Fair, and Resilient Food System: EIT Food strives for a food system that is transparent, equitable, and adaptable to future challenges. This mission emphasizes the importance of providing consumers with clear, trustworthy information about food origins, production methods, and sustainability. Additionally, it promotes fair economic opportunities across the entire food value chain, ensuring that innovation benefits all stakeholders, from producers to consumers.

1.1 Overview of the TechBridge programme

The TechBridge programme is an innovative supporting initiative developed by EIT Food to facilitate the technology transfer process between Research and Technology Organisations (RTOs) and the industry. The primary goal of the programme is to accelerate the commercialization of research-driven innovations by addressing the gap between technological advancements made by RTOs and the specific needs of the industry within the agri-food sector.

TechBridge is designed to enable RTOs with promising technologies at Technology Readiness Level (TRL) 6 or higher to refine their innovations, ensuring they are market-ready and tailored to the demands of industry stakeholders. The programme achieves this by offering expert guidance, with a focus on market orientation and technological advancement.

Key aspects of the TechBridge programme include:

- **Closing the Gap Between RTOs and industry:** A central aspect of TechBridge is fostering close collaboration between RTOs and industry. By encouraging early-stage interactions between these two stakeholders, the programme ensures that RTOs receive direct feedback from the companies, helping tailor the technology to meet specific operational needs. This collaboration strengthens the technology transfer process, ensuring that innovations are well-positioned for market entry and long-term commercial success.
- **Structure:** The programme consists of equipping RTOs with critical market insights through expert analysis.

- **Industry Alignment:** TechBridge ensures that selected technologies are not only innovative but also aligned with the market demand, thereby increasing the likelihood of successful commercialization and adoption by the industry.

Through the TechBridge programme, EIT Food aims to support research projects that have successfully achieved proof of concept or completed pilot stages, assisting them in advancing to the market. By bridging the gap between research and commercialization, the programme ensures that promising innovations developed in RTOs receive the necessary market insights and business guidance to meet the specific needs of the industry. This initiative enhances the potential for these innovations to be adopted in the agri-food sector, ultimately driving industry transformation and fostering sustainable, scalable solutions to pressing challenges.

1.2 Importance of supporting RTOs within the EIT Food ecosystem

RTOs play a crucial role within the EIT Food ecosystem by driving innovation and developing cutting-edge technologies that have the potential to address the most pressing challenges in the agri-food sector. Their work spans from fundamental research to applied technological solutions, with a particular focus on sustainability, resource efficiency, and food security. However, many RTOs face significant hurdles in moving their innovations beyond the research phase and bringing them closer to market adoption.

Supporting RTOs is critical for ensuring that these innovations do not remain confined to the laboratory but instead are translated into practical solutions that benefit the entire agri-food value chain. The TechBridge programme provides this much-needed support by bridging the gap between technological innovation and market application. **By providing free of charge expert guidance, TechBridge helps RTOs navigate the complexities of market orientation, technology validation, and scaling.** Moreover, fostering the involvement of RTOs within the EIT Food ecosystem strengthens the overall capacity for innovation across Europe. RTOs contribute vital scientific knowledge and technological advancements that are essential for tackling major issues such as climate change, resource scarcity, and sustainable food production. Their collaboration with industry, also including SMEs, ensures that innovation is aligned with market demand, enhancing the likelihood of successful commercialization.

In this context, the TechBridge programme is an integral part of EIT Food's broader mission to promote innovation, sustainability, and competitiveness in the agri-food sector.

2. Objectives

The overarching objective of the TechBridge programme is to facilitate the transfer of innovative technologies from RTOs to the market by bridging the gap between high-potential technologies and industry adoption, ensuring those innovations are successfully integrated into the agri-food value chain.

The key general objectives of the TechBridge programme include:

- **Enhancing Market-Driven Innovation:** TechBridge aims to align cutting-edge technologies developed by RTOs with real-world market needs, particularly those of the food industry. The programme focuses on ensuring that these technologies are adapted and refined to meet specific industry demands, increasing their commercial viability.
- **Supporting Technology Readiness:** The programme provides free of charge expert market guidance, to help RTOs elevate their technologies from TRL 6 or higher towards full market readiness, facilitating the transition from research to commercialization.

- **Paving the way for collaborations between RTOs and industry:** TechBridge aims to strengthen the potential of collaboration of the RTOs in face of the industry, enabling the RTOs to work on solutions that will address key challenges in the agri-food sector.

2.1 RTO Specific Objectives

RTOs are central to the innovation pipeline, and the TechBridge programme aims to help them overcome key barriers to bringing their research-driven innovations to the market. The specific objectives for RTOs within the TechBridge framework include:

- 1. Enhancing Market Knowledge and Orientation:** The core goal of TechBridge is to equip RTOs with the necessary market insights to ensure their technologies are positioned for commercial success. Through expert guidance on market analysis, RTOs are encouraged to better understand market trends, competition, and customer needs, allowing them to strategically align their innovations with industry requirements.
- 2. Increasing the Commercial Viability of Innovations:** By ensuring market positioning, TechBridge aims to enhance the commercial attractiveness of RTO innovations. This includes supporting activities such as the production of comprehensive technical documentation, all of which are critical for technology transfer to the industry.
- 3. Strengthening the Innovation Ecosystem:** The programme encourages RTOs to contribute actively to the wider agri-food innovation ecosystem by bringing forward solutions that address key challenges in the sector. By supporting the development of impactful technologies, TechBridge enables RTOs to play a key role in the transformation of the agri-food sector.

3. Service specific requirements

3.1 Market Experts Service structure

The TechBridge programme aims to fill the gap that has been detected in the support to the RTOs by EIT Food. Research results that are promising but need a market orientation will find the path through the Techbridge programme. Further development, piloting and validation of the technologies will be oriented to other EIT Food Funding programmes such as Impact Funding Framework, once the fit in the market has been proven during the implementation of Techbridge.

This approach ensures that RTOs have the opportunity to develop a clear market focus before proceeding to more advanced technology development activities.

TechBridge programme focuses on equipping RTOs with the market knowledge and insights necessary to position their technologies in the most suitable market niches. This phase is essential for ensuring that the innovations being developed are not only technologically sound but also commercially viable.

- **Duration:** 6 months (~300 hours).
- **Objective:** To provide RTOs with a thorough understanding of the market landscape, including trends, customer needs, and competitive analysis. This allows RTOs to tailor their technologies to meet the specific demands of the agri-food sector.
- **Support Provided:** EIT Food will select and pre-approve a pool of market experts to work directly with the RTOs, reducing the administrative burden on applicants. These experts will offer personalized

guidance and analysis, helping RTOs identifying viable market opportunities. The estimated value of this service will be quantified as a maximum of 45.000€. €. Market Experts will be selected for the delivery of a maximum of 2 services (2 RTOs)

- **Deliverables:** At the end of the process market experts will submit a comprehensive market analysis report that identifies the most promising market segments for the RTO technology and outlines the conclusions drawn from interactions with the market expert and the industry. **At this phase and if ready** a detailed technical documentation will be developed that will facilitate the technology transfer process and detects need for further development. This documentation should demonstrate when the technology will be ready for adoption by the industry and could meet their operational requirements.
 - o **Techbridge D1** – Market Analysis – Month 6 of service support
 - o **Techbridge D2** – Technology transfer Report (if applicable) – Month 6 of service support
- **Success Sharing Mechanism:** In the event of a Technology transfer agreement between the RTO and a food company, EIT Food will charge a fee of an agreed % to the RTO obtaining revenue. In case the technology is not transferred and need more development it will be recommended to apply to other funding programmes from EIT Food such as Impact Funding Framework.

3.2 Eligible Applicants for support service

Techbridge service is only available for EIT Food partners (Delivery or Strategic) that meet the following criteria:

- **Entity type and TRL.** The TechBridge service is open to **RTOs** or other type of entity with innovative technologies that have reached a minimum **TRL of 6**. This means the technology must have been demonstrated in a relevant environment (e.g., a prototype or model has been tested in a simulated operational environment). Technologies below TRL 6, which are still in the early stages of research and development, are not eligible for the TechBridge programme. This ensures that the technologies being proposed for support have already passed the proof-of-concept stage and are ready for further development and market alignment.
- **Alignment with EIT Food Priorities.** While all eligible RTOs must meet the above criteria, it is strongly encouraged that the proposed technologies align with one or more of EIT Food's strategic priority areas. Proposals that demonstrate a clear alignment with the following priorities are likely to be viewed more favourably during the selection process, as they support EIT Food's broader mission of creating a more sustainable, innovative, and competitive food system in Europe:



REGENERATIVE AGRICULTURE
Enabling Farmers to lead the transition to Net Zero

- De-risk transition to Regenerative Agriculture for farmers, incl. carbon farming and carbon pricing
- Enable & incentivise reductions in Scope 3 emissions
- Reduce food loss
- Reduce occurrence and risks in water scarcity/management
- Reduce cost of Regenerative Agriculture transition to business and consumers
- Demonstrate improvement in Soil Health & Biodiversity



PROTEIN DIVERSIFICATION
Bringing protein diversification to the mainstream

- Collaborative reformulation, involving primary producers, processors, retailers & “out-of-home” business.
- Increased availability of affordable, nutritious, sustainable food products targeting NCD risks in key markets & demographics
- Improved production and manufacturing processes to reduce environmental impacts
- Adoption of new business models enabled through Protein Diversification
- Education and awareness programmes on the benefits of a diverse protein diet



LABELLING, PACKAGING & TRANSPARENCY Empowering people in their food choices

- Digitally enabled, communication of food product integrity & supply chain to consumers
- Digital tools along value chains to reduce cost & complexity in producing standardised scorebased food labels
- Increased uptake of affordable, nutritious, sustainable food products targeting NCD risks in key markets & demographics
- Improved manufacturing processes to supply more food products building economic value from food waste and side streams
- Inform and increase consumer demand for circular economy benefits from food choices

3.3 Eligible Costs for Market experts delivering the service

During Market Orientation, eligible costs are primarily related to the services of market experts, who will be pre-selected by EIT Food. These experts will provide RTOs with critical market insights and facilitate engagement with relevant industry players as well as provide support in the preparation of technical documentation to facilitate the transfer of technology.

- **Market Expert Services:** EIT Food will fully cover the costs associated with market expert services during this phase (300 hours estimated up to 45.000€). These experts will conduct detailed market studies aimed at identifying the most suitable market niches for the proposed innovation. The objective is to ensure that the technology is positioned effectively for commercialization within the agri-food sector.
- **Market Study and Analysis:** The market services will include in-depth analysis of market trends, competition, and customer needs. This will allow RTOs to adapt their technologies for market fit, increasing their chances of successful commercialization.
- **Industry Engagement:** Market experts will also assist RTOs in contacting and collaborating with food companies within the identified market niches. These interactions are crucial for generating synergies between RTOs and industry players (mainly SMEs), helping align the technology with real-world market needs and ensuring that the innovation addresses industry-specific challenges.

4. Evaluation and selection process for RTOs applying to the service

4.1 Evaluation

The evaluation process is designed to assess the technical readiness, market potential, and overall feasibility of the proposed technologies, ensuring that they meet the programme's objectives of facilitating successful technology transfer from RTOs to the industry.

Innovative Technologies and Market Potential. Proposals must clearly demonstrate that the technology has reached **TRL 6**, meaning that it has already been validated in a relevant operational environment. This validation is essential for ensuring that the technology is at a stage where it can be further developed and aligned with market needs.

While technological readiness is a key criterion, the potential for market adoption is equally important. Proposals that demonstrate existing contacts with food companies in the target market will be highly valued. These contacts indicate that the RTO has already begun engaging with the market, understanding industry needs, and seeking potential collaborations. The ability to align the technology with specific market demands is a critical factor in the evaluation process.

Based on the evaluation criteria shown in section 4.2, successful proposals will be selected to receive **the Market Orientation process**. These RTOs will then receive market analysis support from pre-selected experts, as outlined in the call structure.

The market analysis report and interactions with industry will serve as key evidence in determining whether the technology has a clear pathway to commercialization.

In addition to market alignment, EIT Food will assess whether the project is technically ready for further development activities such as prototype design, testing, and validation. The proposal must show a clear plan for advancing the technology in a way that addresses the feedback and requirements identified.

4.2 Evaluation criteria (For Market Experts Support Services)

The quality of each proposal will be evaluated in accordance with the below mentioned award criteria. The award criteria will be examined in accordance with the requested service indicated in Section 2 of the document.

Award criteria:

1. Experience and competences of the members of the proposed project teams (maximum: 20 points)
2. Methodology approach of project and proposed project implementation (maximum: 20 points)
3. Other criteria (maximum: 20 points)

Total technical score: 60 points maximum

4. Price or total cost: lowest offered expert unit price shall receive the highest score; the score for other offers shall be calculated in relation to that in linear equation (maximum: 40 points)

Total financial score: 40 points maximum

Total maximum score: 100 points

The results of the award procedure will be communicated in writing (via e-mail) to the successful and unsuccessful tenderers.

5. Timeline

The TechBridge programme follows a structured timeline that ensures efficient processing of applications and timely support for selected projects. Below is an overview of the key milestones and deadlines associated with the programme:

	Date
Call opening for RTOs	17 th March 2025
Deadline for requesting clarification from EIT Food	21 st March 2025
Deadline for RTOs submitting Expression of Interest	4 th April 2025
Intended date of notification of award	16 th April 2025 – 1 st May 2025
Intended date of contract signature	15 th May 2025